

2011 EXECUTIVE REPORT



cifal
Atlanta



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Carlos Lopes
Assistant Secretary-General
of the United Nations
Executive Director, UNITAR

Knowledge to Lead

Since it was established in 1965, the United Nations Institute for Training and Research (UNITAR) strives to respond to demands for training and capacity development in the fields of Environment; Peace, Security and Diplomacy; Governance, as well as result-oriented research, in particular, on knowledge systems.

To meet its mission, UNITAR together with the worldwide network of International Training Centers for Local Actors called “CIFAL” provide cutting edge training to national and local government officials of Member States and representatives of civil society.

The main objective of CIFAL centers is to enhance the capacity of local authorities in implementing integrated approaches to sustainable development and urbanization. Municipal authorities are essential partners of the international community in addressing global challenges. It is the local authorities who are the most closely in touch with the daily needs and aspirations of their communities. Therefore, on issues as diverse as climate change and water management, gender equality and HIV/AIDS, local leaders are increasingly leading the march towards lasting solutions.

A handwritten signature in black ink, appearing to read 'Carlos Lopes'.

Carlos Lopes
Assistant Secretary-General of the United Nations
Executive Director, UNITAR



unitar

United Nations Institute for Training and Research



Jose Ignacio Gonzalez
Executive Chairman,
CIFAL Atlanta

CIFAL Atlanta in Action

Our 2011 Executive Report presents the accomplishments of the past year and it is our hope that you find it inspiring and thought provoking. This year alone we have trained over 1,000 government officials, private sector representatives and civil society leaders worldwide in areas that range from economic development, competitiveness, airports and aviation, and education and technology.

The ability to positively influence the decision-making process in our region and to support countries in identifying actions and policies needed to respond to the development challenges is what drives us every day to become a stronger organization. Through our programs and activities, CIFAL Atlanta remains committed to promote cooperation and knowledge exchange in support of the United Nations Millennium Development Goals.

Thanks to all of you who share our vision and who have helped us to become a valuable resource.

A handwritten signature in black ink, appearing to read 'Jose Ignacio Gonzalez'.

Jose Ignacio Gonzalez
Executive Chairman, CIFAL Atlanta



About CIFAL Atlanta



CIFAL Atlanta, International Training Center for Government Authorities and Leaders, is a 501 (c)(3) non-profit corporation founded in 2004 by the United Nations Institute for Training and Research (UNITAR) to strengthen the capacities of government authorities, private sector and civil society leaders to achieve sustainable development and implement integrated approaches towards the achievement of the United Nations Millennium Development Goals (MDGs).

The MDGs are eight targeted development aims designed to free humanity from extreme poverty, hunger, illiteracy and disease by 2015. Together, they form a blueprint for development agreed upon by 189 nations and leading development institutions during the UN Millennium Summit in September 2000.

CIFAL Atlanta provides executive training throughout the world and acts as a hub for information, communication and knowledge exchange between government authorities, non-governmental organizations, international organizations, the private sector, civil society, academic institutions and United Nations agencies. Its programs provide access to knowledge, experience, resources and best practices in each training area, while fostering multi-stakeholder partnerships.



United Nations Millennium Development Goals

About the CIFAL Global Network

The global network of International Training Centres for Local Actors – CIFAL Network– is composed of 9 centres covering Africa, Asia, North and South America, and Europe. Each CIFAL Centre is a regional hub for capacity development bringing together public sector, private sector and civil society.

Most training activities from the Local Development Program of UNITAR are delivered through the CIFAL Network. In the context of increasing responsibilities at a local level, they assist and build capacity of local actors to achieve sustainable urbanization. Each CIFAL is specialized in two or three thematic areas which were defined by the needs and priorities of the local actors in its geographical coverage.

As of May 2010, 9 CIFAL Centres have been established around the world:



About UNITAR

Created in 1965 as an autonomous body within the United Nations System, the United Nations Institute for Training and Research (UNITAR) delivers training and capacity development programs to UN Member States in the fields of environment, peace, security and diplomacy, and governance.

In addition, UNITAR conducts research on knowledge systems to explore innovative and modern approaches for high-quality training, with the goal to be a center of excellence, measured by international standards. By doing so, the work of the Institute is benefiting the entire United Nations system in its drive towards a more integrated delivery framework.



unitar

United Nations Institute for Training and Research

Sharing

Partager

Compartir



Training Approach and Methodology

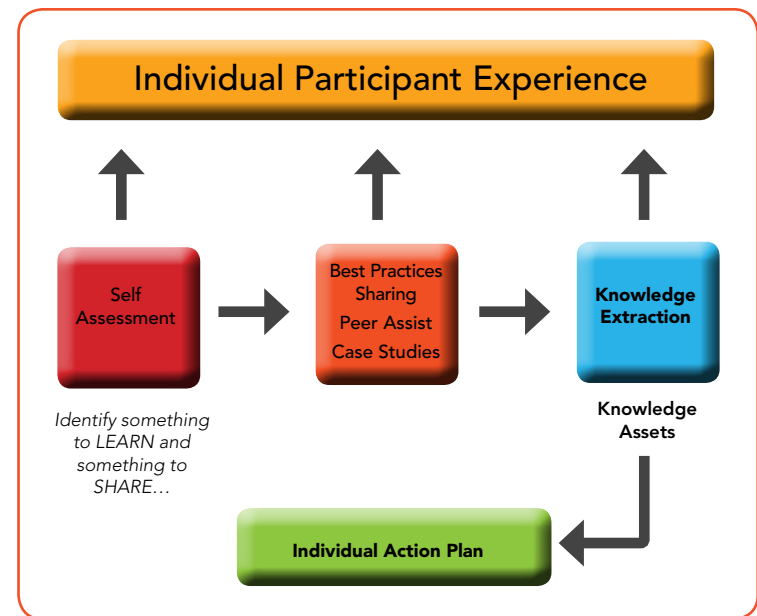
The central purpose of CIFAL Atlanta's training programs is to develop and strengthen human capacities to better respond to development challenges. We believe that by building on their strengths, people can create a transformation.

CIFAL Atlanta relies on a facilitative approach that aims to:

- Facilitate the transfer of knowledge, experiences and best practices amongst government officials, private sector and civil society leaders
- Enhance capabilities to effectively perform relevant tasks
- Encourage cooperation and the development of multi-stakeholder partnerships
- Provide networking opportunities leading to city-to-city collaboration
- Contribute to the development of local and national strategies

Our training activities provide an international platform for dialogue and knowledge transfer on key issues, bringing together government officials and leaders from the private sector, civil society, academic institutions, international and multilateral organizations. The outcomes of these training activities are recorded and disseminated as a contribution to future initiatives in the respective subject area.

With our Knowledge Management Methodology (KMM), we provide networking opportunities leading to collaboration, facilitating peer-to-peer learning, and promoting best practice exchange. Our KMM tools include, among others, self-assessment exercises to identify strengths and areas for improvement, development of knowledge assets and action plans based on partnerships.



Areas of Action





Economic Development

CIFAL Atlanta aims to facilitate the creation of public-private partnerships, locally and internationally, to promote economic growth and development. Throughout the year, CIFAL Atlanta works with national governments, municipalities, the private sector, academic institutions, international organizations, and civil society on programs and initiatives that help tackle global challenges. The Economic Development Division covers areas such as competitiveness and its key drivers, as well as airports and aviation.

Social Development

The United Nations Millennium Development Goals (MDGs) call countries to join forces to achieve decent standards of living for every man, woman and child, to fight against HIV/AIDS, and to promote gender equality. Under this framework, CIFAL Atlanta provides training and capacity development programs in the following areas: education, HIV/AIDS management, and gender equality.

Environmental Sustainability

The objective of CIFAL Atlanta's Environmental Sustainability Division is to provide an international platform for governments, private sector and civil society leaders to share best practices for implementing ecologically sound policies that also support and stimulate long-term economic growth. The division covers area such as: water resource management, solid waste management, and renewable energy.

Knowledge to lead

Savoir pour diriger

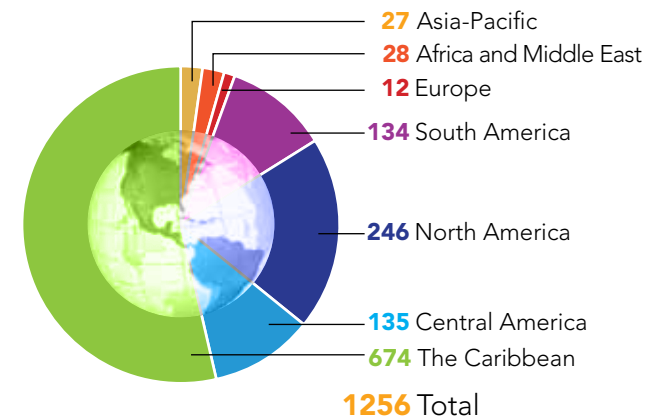
Conocimiento para liderar



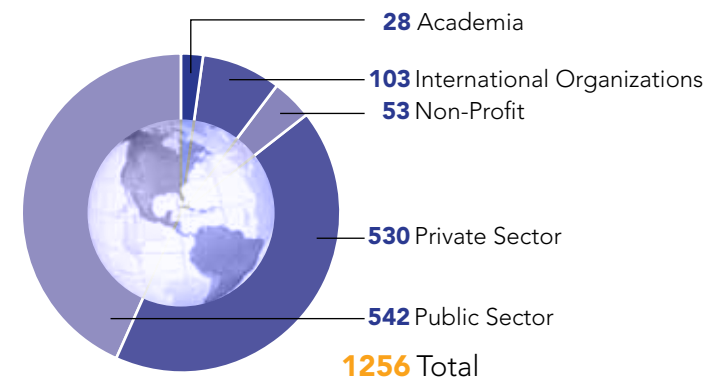
Programming Highlights

- **1,256 leaders** from the public and private sector, and civil society from countries around the globe received executive training and technical assistance in 2011
- **71 countries** from Africa, Asia-Pacific, Europe, Latin America and the Caribbean, and Middle-East were reached through CIFAL Atlanta's training programs in 2011 alone
- **Dialogue and consensus** The 2011 Americas Competitiveness Forum convened ministers of economy, industry and finance, along with representatives from public and private competitiveness councils from more than 30 countries throughout the Western Hemisphere to discuss ways to foster competitiveness in the region. At this year's meeting, leaders pledged to follow ten policy objectives contained in the "Santo Domingo Consensus" in order to promote long-term economic growth and prosperity.
- **Partnerships** CIFAL Atlanta maintains and promotes strong cooperation with local and national governments around the world, international organizations, private sector corporations, non-governmental organizations, academic institutions, and civil society. CIFAL Atlanta in partnership with ICT corporations provided public school students in the Dominican Republic with innovative technologies aimed to improve education and learning.
- **Cooperation** Our training programs encourage city-to-city cooperation. Through the Airports and Economic Development Training Program 2011, CIFAL Atlanta has facilitated knowledge exchange and cooperation between civil aviation authorities, airport executives and business leaders from 42 countries across Africa, Asia-Pacific, Latin America and the Caribbean, and Middle East.

TOTAL BENEFICIARIES PER REGION, 2011



TOTAL BENEFICIARIES PER SECTOR, 2011



Economic Development





Airports and Economic Development

CIFAL Atlanta in partnership with Airports Council International (ACI), ACI Fund and Hartsfield-Jackson Atlanta International Airport, have offered the “Airports and Economic Development Global Training Program” since 2006.

This program provides government officials, airport executives, and business leaders from the Western Hemisphere, Asia-Pacific, Africa, and the Middle East with tools and innovative strategies to best leverage their local resources, infrastructure and airport operations to spur long-term economic development in their respective regions.

CIFAL Atlanta’s Global Training Program, designed around intensive three-day seminars, creates an international platform for dialogue on key issues related to airports, aviation and economic development. The program addresses critical topics such as:

- Economic development
- Airport competitiveness
- Technological innovations
- Safety management systems
- Security preparedness
- Terminal and airside operations
- Strategies to generate non-aeronautical revenue
- Cargo logistics
- Airport service quality
- Environmental sustainability
- Preparedness for mega events
- Disaster preparedness and service recovery

Economic Development



Airports and Economic Development: Latin America and The Caribbean

Atlanta, USA | March 24-25, 2011

CIFAL Atlanta and ACI Fund hosted their forty-second training seminar titled "Airport Security", which took place in Atlanta, USA on March 24-25, 2011.

The seminar brought together over forty-five airport managers, civil aviation authorities and private sector representatives from fourteen countries in Latin America and the Caribbean to share best practices and strategies on how to enhance security in their airports. Countries included: Antigua, Brazil, Canada, Cayman Islands, Dominican Republic, Ecuador, Guyana, Honduras, Jamaica, Mexico, Peru, Sint Maarten, Trinidad & Tobago and the United States of America.



Airports and Economic Development: Asia-Pacific

Incheon, Republic of Korea | May 30-June 1, 2011

The forty-third CIFAL Atlanta and ACI Fund training seminar focused on "Managing Airport Service Quality" and was hosted at Incheon Airport Aviation Academy, Republic of Korea on May 30-June 1, 2011.

Government officials and airport executives representing thirteen countries from Asia-Pacific attended the seminar: Cambodia, Canada, Fiji, India, Indonesia, Maldives, Micronesia, Philippines, Republic of Korea, Taiwan, Thailand, United States of America and Vietnam. The participants exchanged best practices and strategies to leverage their airports for economic development while providing airport service quality.

Airports and Economic Development: Brazil **Rio de Janeiro, Brazil | August 15-16, 2011**

As Brazil prepares to receive major world-class sporting events, CIFAL Atlanta and ACI Fund hosted the training seminar titled “Security Preparedness for Mega Events” in Rio de Janeiro, Brazil on August 15-16, 2011. The seminar brought together forty-five airport managers and civil aviation authorities from the host cities of the 2014 World Cup, along with city officials and representatives from Mexico, Switzerland, Trinidad & Tobago, the United Kingdom and the United States of America.

Participants included airport managers and city officials from host countries of past mega events to share best practices and discuss lessons learned. Special emphasis was placed on strategies to leverage these events for accelerated socio-economic development, while ensuring safety and security at critical infrastructure points.

Airports and Economic Development: Africa **Marrakech, Morocco | November 2-5, 2011**

The last seminar of the Airports for Economic Development Global Training Program 2011 was held in Marrakech, Morocco on November 2-5. The seminar focused on “Safety Management Systems (SMS)”, providing a venue for airport executives and civil aviation officials from Africa to exchange best practices on how to effectively implement SMS at their local airports and comply with international regulatory frameworks.

Thirty seven airport managers and civil aviation authorities representing nineteen countries from Africa attended the seminar: Burundi, Canada, Djibouti, Egypt, Eritrea, Ethiopia, Ghana, Guinea, Kenya, Madagascar, Mauritania, Morocco, Niger, Nigeria, Senegal, Sierra Leone, Tanzania, Uganda and the United States of America.



The Americas Competitiveness Forum



The Americas Competitiveness Forum (ACF)

is the Western Hemisphere's preeminent event for government and business leaders to discuss innovative methods to achieve economic competitiveness and for corporations to learn about new trade and investment opportunities in the Americas.

Every year, the ACF brings together over 1,000 leaders from the 34 countries in the Americas including Heads of State, cabinet members, business executives, academics, representatives from non-governmental and international organizations, as well as members of the region's private and public competitiveness councils. The ACF provides a unique platform for a high-level and sustained dialogue on how to advance our region's competitiveness.

Objectives of the Forum

- Promote cooperation among the countries in the Western Hemisphere on economic issues of mutual interest
- Facilitate the development of public-private partnerships through meetings between the business community and foreign government officials
- Assist small businesses interested in trade and investment opportunities in the region
- Facilitate networking opportunities through business meetings taking place during the forum
- Inform participants on innovative practices that enhance productivity
- Contribute to the formulation of public policies that expand opportunities for entrepreneurs and foster economic development in the Americas

Americas Competitiveness Forum 2011

Santo Domingo, Dominican Republic | October 5-7, 2011

The fifth annual Americas Competitiveness Forum (ACF) was held on October 5-7, 2011 in Santo Domingo, Dominican Republic. Under the pledge of “Committed to Education to Compete” and through the collective efforts of CIFAL Atlanta, the Council of Competitiveness of the Dominican Republic and FUNGLODE, the ACF focused on five drivers of competitiveness: Innovation in services, Education, Renewable Energy, Business Climate, and Trade Facilitation.

The forum was attended by over 1,000 senior business executives and government officials, including ministers of economy, industry and finance from more than 30 countries throughout the Western Hemisphere. Also present were former and current heads of state, as well as representatives from civil society.

Regional policy-level dialogues such as the Pathways to Prosperity ministerial meeting and the annual meeting of the Inter-American Competitiveness Network (RIAC) took place in the framework of the ACF. US Secretary of State Hillary Clinton led the Pathways to Prosperity meeting, bringing together 18 Ministers of Foreign Affairs from the Americas to discuss key priorities for the region.

The Inter-American Competitiveness Network (RIAC) brought together more than 30 Ministers of Economy, Trade and Commerce, as well as representatives from public and private competitiveness councils from the Western Hemisphere to exchange best practices and consider reforms and public policies. The Santo Domingo Consensus calls for, among other goals, investment in education and human capital; improvements in infrastructure and the business environment; increased access to capital; and the promotion of trade.



Social Development



Education and Technology

There is powerful evidence that technology can make a difference for both the effectiveness and efficiency of all facets of education and learning. Technologies are absolutely necessary components of any effective educational policy. Through this program CIFAL Atlanta supports government's efforts in advancing their education systems through the use of innovative technologies.

Classroom of the XXI Century: Transformation of Learning

Santo Domingo, Dominican Republic | October 5-7, 2011

CIFAL Atlanta in partnership with world technology leaders such as Promethean, Intel Corporation, Pearson, Positivo Informatica, Dell and with logistical support from Royal Technologies and DidaTech implemented a pilot project titled "Classroom of the XXI Century" at School Celina Pellier in Santo Domingo, Dominican Republic. The main objective of this project is to provide students and teachers with ICT resources and educational solutions that will enable them to improve academic performance.

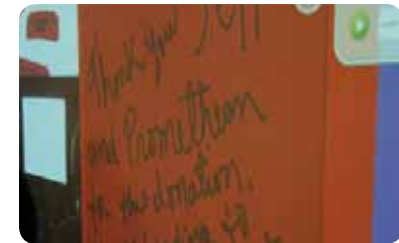
Through this project, innovative educational technologies were donated to fifth graders from School Celina Pellier to provide them with access to 21st century tools. The donation included: Promethean's interactive boards, Intel's Classmate PCs, E-blocks from Positivo Informatica, digital content and literature on Math and English from Pearson. In addition, faculty from School Celina Pellier are receiving training related to the use of these technological tools and how they can be integrated into the teaching process.

Schools of the XXI Century: Innovation for Quality Improvement and Competitiveness

Santo Domingo, Dominican Republic | October 5, 2011

CIFAL Atlanta in collaboration with the Inter-American Development Bank's Department of Education organized the Roundtable Discussion "Schools of the XXI Century: Innovation for Quality Improvement and Competitiveness", which took place in the framework of the Americas Competitiveness Forum V in Santo Domingo on October 5th, 2011. Ministers of Education and specialists from the region shared their vision and experiences on the role of technology in improving the effectiveness of our education systems locally and around the world.

Eugenio Severin, Senior Specialist from the Inter-American Development Bank moderated the discussion and issued key questions to the panelists and to the audience related to the role of technology in improving the quality of education and as to what extent Latin American countries are prepared to provide XXI century education.





CITY AIDS: The Americas Leadership Initiative for AIDS Competence in Cities

The City AIDS Program is a global initiative that tackles the increased role of local government authorities to prevent more infections and improve the quality of life of those infected with and affected by HIV. It brings together senior municipal officials, representatives of NGOs, and persons living with HIV to exchange knowledge and strategies on how to better respond to HIV in their cities.

Objectives of the Initiative

- Strengthen the role of local authorities by providing them with training and best practices sharing to improve their level of competence to combat HIV/AIDS in their cities
- Establish and facilitate on-going exchanges of knowledge and experience among local authorities and key actors from the most affected cities by HIV/AIDS in the Americas
- Promote city-to-city cooperation to develop innovative approaches to health and HIV/AIDS management



Global Leadership Initiative on Gender Equality

The Global Leadership Initiative on Gender Equality provides a venue for government officials from cities across the globe to gather together with members of NGOs, academia and the private sector to exchange best practices on integrating gender principles into public policy formulation at the government level.

Objectives of the Initiative:

- Facilitate best practice sharing by identifying potential “learners” and “sharers” on gender and local governance and development
- Promote city-to-city cooperation and multi-stakeholder partnerships to implement lessons learned via yearly action plans
- Strengthen the capacity of government officials to integrate gender into public policies



Environmental Sustainability



Ensuring environmental sustainability by 2015 is the seventh goal of the U.N. Millennium Development Goals, as agreed by 192 countries and by leading development institutions. Local governments are taking an increasing initiative in developing policy to combat climate change, achieve carbon neutrality, and implement sustainable business and growth practices.

CIFAL Atlanta's training activities on environmental sustainability provide an international platform for knowledge exchange amongst governments, private sector, practitioners and civil society leaders in the following thematic areas:



Energy Efficiency and Renewable Energy

The efficient use of energy and the development of renewable energy sources are crucial pillars of economic development. It provides economic security as dependence on fossil fuel imports is considerably reduced and has the potential to foster job creation and income as renewable energy sources rely on local labor, land and resources. Furthermore, it attracts investment and promotes the development of new technologies, enhancing the quality of life while stimulating economic growth and protecting the environment.

The Renewable Energy Forum provides a venue for government officials and private sector leaders to identify opportunities for and obstacles to greater use of renewable energy. It brings together senior energy officials, current and potential private sector investors and regional stakeholders to share best practice policies and successful implementation strategies.



Solid Waste Management and Landfill Methane Gas Harvesting for Energy Production

Landfill gas-to-energy projects are recognized as one of the single most profitable near-term steps a government can take towards reducing harmful greenhouse gas emissions. Energy from landfill gas is a renewable resource that can be sold at a stable lower price to energy sector purchasers.

CIFAL Atlanta's Landfill Gas-to-Energy Program provides a forum for government officials and industry experts to share best practices on solid waste management, explore successful public-private partnerships, and develop renewable energy sources through landfill gas-to-energy (LFGTE) projects.



Water Resource Management

Environmental sustainability begins with water. The livelihood of any community, city or ecosystem around the world depends on its access to clean water. Managing water resources, however, varies from region to region and from city to city, especially in the face of climate change. Many local governments have designed innovative ways to improve their water run-off systems, increase the efficiency of their water technologies, and ensure that their citizens have continued access to clean, safe drinking water. CIFAL Atlanta's International Water Forums serve as a platform to share best practices and to learn about integrated water management approaches.

AMERICAS AWARD



The Americas Award is an initiative of CIFAL Atlanta to honor remarkable government officials from countries in the Western Hemisphere who have successfully implemented programs and best practices towards the achievement of the United Nations Millennium Development Goals (MDGs).

The recently launched Americas Award toolkit is a collection of resources and best practices on human development issues. The toolkit consolidates information about innovative projects and programs implemented in the region to accelerate the progress towards the MDGs. It aims to provide practical guidance and references for policy makers.

www.americasaward.org



Laureates of the Americas Award 2011

Santo Domingo, Dominican Republic | October 6, 2011

Eradicate Extreme Poverty and Hunger

Honorable Mr. Alejandro Char, Mayor of Barranquilla, Colombia

Achieve Universal Primary Education

Honorable Mr. José Fernando González, Under Secretary of Basic Education, Secretary of Public Education of Mexico, Mexico

Promote Gender Equality and Empower Women

Her Excellency Madame Vanda Pignato, First Lady of the Republic of El Salvador and Presidential Secretary for Social Inclusion

Improve Maternal Health

Honorable Madame Sonia Castro, Minister of Health, Republic of Nicaragua

Combat HIV/AIDS, Malaria and Other Diseases

Honorable Mr. Stephen Lashley, Minister of Family, Culture, Sport and Youth, Barbados

Ensure Environmental Sustainability

Honorable Mr. Omar Angel Perotti, Mayor of Rafaela, Argentina
Honorable Mr. Nelton Miguel Friedrich, Director, Binational Itaipu, Brazil

Promote Partnerships and Economic Development

Honorable Mr. Daniel Olesker, Minister of Social Development, Republic of Uruguay
Honorable Mr. José Auricchio, Jr., Mayor of Sao Caetano do Sul, Brazil

Americas Award for Excellence in Public Service

His Excellency Dr. Leonel Fernández Reyna, President of the Dominican Republic



Providing training and capacity development programs in unity with our partners



"ACI Fund was established in 1993 to provide training and capacity building programmes to all member airports in developing countries.

I am delighted the co-operation between ACI Fund and CIFAL Atlanta increased in 2011. This highly productive

relationship culminated in the delivery of 4 airport seminars on topics from security, safety and customer service to over 100 deserving airport managers and technical experts.

I would like to thank the CIFAL Atlanta leadership and its team for their cooperation in fulfilling the mission of the ACI Fund. I wish you continued success in the important work ahead. ACI Fund remains committed to continue advancing our shared agenda."

*Angela Gittens,
Director General, ACI World and Managing
Director, ACI Fund*



"Participating in the Americas Competitiveness Forum has enabled us to exchange ideas about how to transform teaching and learning with government and industry leaders.

Through the dialogues and discussions at the event, we were able to gather insights to challenges and opportunities in the region. In turn, we now have a greater understanding of how to better equip the regions' schools so that students there can realize their full potential, which will ultimately improve the economic success of their country.

We look forward to continuing our partnership with CIFAL Atlanta and to sharing our ideas about the future of education with leaders who attend ACF."

*Jean-Yves Charlier,
Chief Executive Officer,
Promethean*



Partnerships

ACADEMIA

Agnes Scott College
Emory Center for AIDS Research, CFAR
Georgia Institute of Technology
Georgia State University
LaGrange College
Spelman College
The University of Georgia

GOVERNMENTS

Advisory Committee on International Relations
Atlanta Development Authority, ADA
Atlanta Sister Cities Commission, ASCC
Centers for Disease Control and Prevention, CDC
City of Atlanta
Federal Reserve Bank of Atlanta
Federation of Latin American Cities, Municipalities and Associations, FLACMA
Fulton County
Hartsfield-Jackson Atlanta International Airport
International Trade Administration
Latin American Association of Airport Cities, ALMA
Metropolis International Institute
National Council of Competitiveness, Dominican Republic
Organization of American States, OAS
State of Georgia
U.S. Department of Commerce
U.S. Environmental Protection Agency, EPA

NON-GOVERNMENTAL ORGANIZATIONS

Global Initiative for Inclusive ICTs, G3ICT
Global Institute for Health Solutions, GIHS
Water for People

PRIVATE SECTOR

Airports Council International, ACI
Airports Council International Fund, ACI Fund
Arnall golden Gregory, LLP
Association of American Chambers of Commerce in Latin America, AACCLA
America Economía
CNN En Español
DELL
Georgia Chamber of Commerce
Health Lean Logistics
Hemisphere Trade Services, HTS
Incheon Airport Corporation
Intel Corporation
Pearson
Promethean
Metro Atlanta Chamber, MAC
MWH
PhRMA
Pollo Campero
Republic Services
Research in Motion, RIM
Royal Technologies
SITA
Taiwan Airport Corporation
The Coca Cola Company
UPS
Walmart

MULTILATERAL ORGANIZATIONS

CAF, Banco de Desarrollo de America Latina
Inter-American Development Bank, IDB

Developing Human Capacities



Estrella Merlos
Executive Director,
CIFAL Atlanta

CIFAL Atlanta’s mission is to develop human capacities and use the potential of individuals and institutions to advance sustainable development. The agendas for poverty, education, AIDS, and urban development have evolved into multi-dimensional and multi-sectoral issues that require sustained attention, new approaches and public-private sector collaboration. Given the complexity of the challenges facing the world today, the need for capacity development is crucial.

Since inception in 2004, CIFAL Atlanta has reached more than 12,000 leaders representing 76 countries worldwide. We have focused our efforts at two levels: Developing the capacities of key stakeholders such as ministers, governors, mayors, private sector leaders, and civil society institutions to better respond to global challenges, and promoting public-private cooperation in support of the UN Millennium Development Goals.

The continued work of CIFAL Atlanta has been made possible by the generosity of our donors and support from our partners. Special thanks to our Board of Trustees for its unwavering support and to the many volunteers, interns and advisors whose commitment and vision is equally critical to our success.

A handwritten signature in black ink, appearing to read 'Merlos'.

Estrella Merlos
Executive Director, CIFAL Atlanta





Board of Trustees and Staff Members

Board of Trustees

Executive Chairman

[Jose Ignacio Gonzalez](#)

President, Hemisphere Trade Services

Vice Chair

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Secretary and Treasurer

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Executive Director, Global Initiative for Inclusive Technologies

Trustee

[Sam Williams](#)

President, Metro Atlanta Chamber of Commerce

Trustee

[Mack Reese](#)

General Partner, Gateway Development Services

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Executive Director

[Estrella Merlos](#)

Program Managers

[Marcela Gonzalez](#)

[Tashé Dunlap](#)

[Alba Aguilar](#)

Interns and Collaborators

[Max Vanderlip](#)

[Sarah Bennett](#)

[Garry Simpson](#)

[Russell Childree](#)

[Silvia Roscot](#)

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Moving forward

Avanzar
Evoluer





Coming Up In 2012

THEME	DATE	LOCATION
Airports & Economic Development: Africa	Feb 20-22	Cape Town, South Africa
Airports & Economic Development: The Caribbean	May	Kingston, Jamaica
Airports & Economic Development: Asia-Pacific	June 10-12	Taipei, Taiwan
Airports Management & Economic Development: Latin America	August	Santiago, Chile
Aviation Enterprises Governance	September	Montreal, Canada
Americas Competitiveness Forum VI	October 24-26	Cali, Colombia
Education Summit	October 24	Cali, Colombia
Americas Award 2012	October 24	Cali, Colombia
Savannah-Wels Clean Energy Conference	November 11-13	Savannah, USA



Collective Agir ensemble
Acción conjunta **action**



Statement of Activities

Fiscal Year 2011

Income	
Admission Fees	61,800
Donations	2,000
Workshop Sponsorships	291,110
Interest Income	247
Total Income	355,157
Expenses	
Programs and Events	153,697
General Administrative Expenses	88,878
Management	92,433
Total Expenses	335,008
Changes in Net Assets	20,149



cifal
Atlanta

Our Mission

CIFAL Atlanta's mission is to develop the capacity of government authorities and civil society leaders from the Western Hemisphere to implement the United Nations Millennium Development Goals (MDGs) and achieve sustainable development.

Our Vision

To become a center of excellence, offering capacity development programs, expertise and access to technical resources on sustainable development issues.

CIFAL ATLANTA

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unitar

United Nations Institute for Training and Research